



NORWEGIAN DEFENCE MATERIEL AGENCY

2026013202 Agreement concerning Ongoing Purchases
Component Maintenance Bell 412
Invitation to pre-qualification

Negotiated Procedure
(FOSA part I and II)

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1. Introduction

1.1 About the Contracting Authority

The Norwegian Defence Materiel Agency (NDMA) is the contracting authority and is responsible for carrying out the procurement procedure.

NDMA is an agency in the Norwegian Defence Sector, directly subordinate to the Norwegian Ministry of Defence (MoD). NDMA shall ensure that the Norwegian Armed Forces (Armed Forces) and other agencies in the defence sector shall have access to cost-efficient and safe materiel in accordance with adopted long-term plans. NDMA's main tasks are planning, procurement, management, and disposal of materiel for the Armed Forces and other MoD agencies.

More information is available at www.fma.no/en.

1.2 User

The Contracting Authority shall enter into this agreement on behalf of The Norwegian Armed Forces.

1.3 Purpose of the procurement

The purpose of this phase of the procurement is to qualify contractors to tender for an Agreement to cover the need for Maintenance, Repair and Overhaul (MRO) of parts for the Bell 412 fleet, including additional support services.

The Agreement shall ensure that the Royal Norwegian Air Force (RNoAF) has timely and reliable access to components necessary to support operation, maintenance, and sustainment of the Bell 412 fleet, thereby contributing to maintaining the required operational availability.

1.4 Scope of the procurement

The Scope includes Maintenance, Repair and Overhaul (MRO), including modifications and upgrades to the relevant components.

The contract will be subdivided into the following lots:

- Lot A – Avionics
- Lot B – System

Tenderers may submit tenders for one or both lots. The candidate shall clearly state in its request to participate, which of the lots the request concerns.

See attached Annex 5A-Parts List for a list of identified Avionics and System components for the Bell 412 fleet under this ongoing Agreement. The list is non-exhaustive, and new components may be introduced to the list during the contracting period. The Scope will also include AOG and priority orders, to ensure availability of components.

The Procurement will be based on a Pull concept. To support Purchaser in planning and forecasting, the scope will also include some additional support services. The additional support services requested are, but not limited to:

- Obsolescence monitoring
- Modifications/ replacements monitoring
- Status reports for parts maintenance

- Reports for trend analyses
 - No Fault Found (NFF)
 - Could Not Duplicate (CND)
 - Mean time between failure (MTBF)
- Program Management Review
- Electronic integration and co-operation (Customer Portal, online status on Purchase Orders)

1.5 Estimated value

The estimated value of the procurement, is app. 490 000 000 (four hundred and ninety million) NOK excl. VAT over a period of ten (10) years.

The maximum value of the procurement is 750 000 000 (seven hundred and fifty million) NOK excl. VAT.

The estimated value has been based on historic figures and/or expected future use on the basis of the Contracting Authority's best estimate.

The estimate does not serve as an upper or lower limit for what can be procured under the agreement nor does it entail any purchase obligations. The actual amount of call offs depends on the user's shifting needs during the term of the agreement. These may vary depending on exercises, drafts etc. during the term of agreement.

1.6 Duration

Based on the need for a stable and predictable maintenance (MRO) the Contracting Authority intends to award one or two long-term agreement(s). Thus, the Agreement will be for a minimum term of four (4) years calculated as from the date the Agreement is signed by the parties. The Agreement shall thereafter be renewed automatically for a term of two (2) years at a time.

After the minimum period, the Contracting Authority will make annual assessments of whether there is an obligation to conduct a new procurement, or whether a new procurement for other purposes would be appropriate.

1.7 Type of contract

For the assignment, an ongoing Agreement shall be entered into with one or more contractor(s).

1.8 Exclusivity

The Agreement is a non-exclusive agreement. The Contracting Authority reserves the right to enter into contracts with other contractors when the Contracting Authority finds this practical.

1.9 International sanctions – Russian Involvement

This procurement is conducted in accordance with § 8 n) of the regulation laid down by Royal Decree of 15th of August 2014 no. 1076, with later amendments, concerning restrictive measures regarding actions to undermine or threaten the territorial integrity, sovereignty, independence and stability of Ukraine ("The Regulation"). Accordingly, the Contracting Authority is obliged to not enter into any agreements with any legal entities covered by The Regulation. The Regulation is given with authority from the Act of 14th of April 2021 no. 18 (The Act of Sanctions).

To comply with The Regulation, NDMA relies on loyal follow-up from its suppliers. Any contractors that do not comply with The Regulation will be rejected from the tender.

If there is any uncertainty whether The Regulation applies to the contractor, the contractor is encouraged to contact the Norwegian Ministry of Foreign Affairs (www.regjeringen.no/en/dep/ud/id8333).

Before the contract is awarded, the Contracting Authority will require that the selected contractor(s) submit(s) a signed version of Annex 4 without undue delay.

The Contracting Authority may also, at any time during the tender process, ask the contractor to provide further documentation to ensure compliance with The Regulation. This is necessary in order to ensure that the conduct of the tender complies with the rules and regulations for the tender procedure. This may entail, but is not limited to, documentation of ownership and strategic structure of the contractor and its subcontractors, description of any reliance or involvement of subcontractors, as well as cooperation with any Russian entities.

The Contracting Authority encourages each contractor to familiarize themselves with the obligations and commitments concerning the affirmed/adopted international sanctions referenced above. The contract will contain clauses related to these sanctions to ensure compliance throughout the contract period.

1.10 The structure of the qualifying documentation

The qualifying documentation consists of the following documents:

The main document	Invitation to pre-qualification (this document)
Annex 1	Request letter
Annex 1A	References – template
Annex 2	Declaration of commitment
Annex 3	Caution, duty of non-disclosure and conflict of interest
Annex 4	Self-declaration Russian Involvement
Annex 5A	Parts List
Annex 5B	Requirements
Annex 6	Regulation for approved parts, part sources and maintenance providers for Norwegian military aircraft
Annex 7	Self-declaration of ethical commitment
Annex 8	AQAP 2021, Edition A, Version 1

2. Conduct of the procedure

2.1 Procurement procedures

This procurement is conducted in accordance with the Act and Regulation on public procurement; the Act of 17 June 2016 no. 73 (the Public Procurement Act) and the Regulation laid down by royal decree of 4 October 2013 no. 1185 on Defence and Security Procurements ("FOSA").

The procurement is conducted according to the procedure "negotiated procedure following prior notification" according to FOSA Section 5-1 first paragraph. This is a procedure consisting of two phases starting with this qualification phase. All interested contractors have the opportunity to submit a request to participate in the tender. A given number of the qualified contractors will be invited to submit their tender in the next phase of the procedure (the tender phase), see clause 4.7.

2.2 The Procurement Procedures and Phases

2.2.1 Procurement procedures

The procedure will be carried out as a negotiated procedure, with the following two phases:

- The Pre-Qualification Phase
- The Tender Phase

2.2.2 The Pre-Qualification Phase

The procurement procedure begins with the pre-qualification phase, where all interested Candidates may submit a request to participate. Candidates will have to meet the qualification requirements in accordance with section 4.

In the pre-qualification phase, the Contracting Authority will assess and verify the qualifications of the Candidates and absence of grounds for exclusion. Only suitable Candidates will be invited to tender.

2.2.3 The Tender Phase

The tender phase begins with the Invitation to tender. Only qualified Candidates will be allowed to submit tenders.

After submission of tenders, the Contracting Authority will negotiate with tenderers in order to ensure that uncertainty is removed, that quality of the offers is improved and that prices are competitive. The purpose of the tender phase is to seek out the best tenders in accordance with the award criteria.

The Contracting Authority reserves the right to make clarifications or conduct negotiations in the Tender phase, but has no obligation to do so. The Contracting Authority therefore urges the Candidate to submit its best tender. Negotiations can take place in writing, orally or in meetings (physically and/or digitally in the Oslo-region).

Further information on the tender phase will be provided during the tender phase.

2.2.4 Tentative progress plan

The Contracting Authority plans to conduct the procurement in accordance with the progress plan below.

Please note that the progress plan is tentative, and that the Contracting Authority may make adjustments during the process. **Requests that are submitted too late will be rejected.**

ACTIVITY	DATE
Contract notice published in Doffin and TED	Week 21/22 2026
Deadline for questions about the qualification documentation	19.06.2026
Deadline to submit requests for participation	26.06.2026 kl. 12:00
Evaluation of requests for participation	Week 27 2026
Notification of pre-qualification results	03.07.2026
Invitation to tender	03.07.2026

Deadline for questions about the Tender documentation	02.09.2026
Deadline for submission of tenders	09.09.2026 kl. 12:00
Evaluation of tenders and negotiations	Week 38 – 44 2026
Award Announcement	Week 46 2026
Expiry of the standstill period	10 days from the day following Award Announcement
Signing of contract	Week 48 2026
Tender acceptance period	When contract is signed, but not later than 25.02.2027

2.3 Communication

Mercell will be used as the electronic tool for the execution of the procurement procedure. Communication and information exchange in this procurement procedure are to be conducted electronically through Mercell. This means, e.g., that registration for the procedure and the submission of the request to participate and tenders is done through Mercell.

There shall be no contact/communication with any other representative of the Contracting Authority or other agencies in the defence sector about this procurement procedure.

2.4 Questions and Changes to the Procurement documents

The Candidates shall review the Procurement Documents carefully and notify the Contracting Authority without undue delay if errors, ambiguities, or inconsistencies are found. Errors, ambiguities, or inconsistencies that a diligent Candidate should have discovered when reviewing the Procurement Documents before submission of the request to participate, cannot later be invoked as a basis for claims against the Contracting Authority.

The Candidates have the opportunity to ask questions and request further information concerning the Procurement Documents. Such questions and requests shall be submitted in writing through Mercell within the deadlines specified in Section 2.2.

The questions and answers, in an anonymized form, will be made available to all Candidates in Mercell. The Contracting Authority will, if relevant, provide answers in the form of updated and or/supplementary documents, enhanced descriptions and clarifications.

The Contracting Authority also reserves the right to make other corrections, additions, and changes to the Procurement Documents. All changes etc. will be made available in Mercell.

Updated versions of the Procurement Documents will be made available in Mercell, and Candidates shall at all times adhere to the latest available version. To receive notifications of changes etc. in the Procurement Documents, the Candidates must register their intent to participate in the procurement portal (Mercell).

3. Administrative provisions

3.1 Language

All written and oral communication relating to this tender shall be in Norwegian or English. The language requirement also applies to the actual tender.

3.2 Security

3.2.1 Classified procurements

Act of 1 June 1998 No. 24 relating to National Security (the Security Act) applies to procurements that are classified pursuant to this act.

3.2.2 Security clearance

The contractor's personnel who will provide assistance under this agreement does not need security clearance. In this procurement the procurement documents are not classified.

The Contracting Authority encourages all contractors to familiarise themselves with procedures concerning the security approval of the contractor and security clearance.

For more information, reference is made to the Norwegian National Security Authority's (NSM) websites:

<https://nsm.stat.no/> and

<https://nsm.stat.no/publikasjoner/skjema/>

Applicable laws and regulations can be downloaded from the following website:

<http://www.lovdatab.no>

3.3 Public access to documents and confidentiality

For the general public's access to documents relating to a public procurement, the Freedom of Information Act and the non-disclosure regulation in the Public Administration Act apply.

The contractors must submit one copy of the tender where the Contractor censors what the Contractor considers to be trade secrets according to Norwegian law. Examples of such confidential information can be information about employees, reference descriptions, information about collaborating partners, unit prices, man-hour rates, etc.

In connection with requests for access to information, the Contracting Authority must, independently of the view of the Contractor, assess whether the information is of such a nature that the Contracting Authority is obliged to give access.

The contractors shall protect information of a confidential nature which is made available to them in connection with the procurement.

3.4 Code of ethics and general requirements for the case handling

Employees in the defence sector and contractors participating in the tender shall act in accordance with good business practice and ensure a high business ethical standard in their case handling in all phases of the procurement process according to Annex 3.

Candidates that are qualified and submit tender shall confirm that Annex 3 (Caution duty of non disclosure and conflict of interest) are read and accepted.

3.5 The contractor's costs relating to participation in the tender

Costs incurred by the contractor in connection with the preparation, submission or follow-up of the request for participation and qualification process, as well as the procurement process in other respects, will not be refunded. Participation in this procurement process will not in any way commit the Contracting Authority to enter into contract with the contractor, or impose any type of economic obligations upon the Contracting Authority towards the contractor.

4. Qualification requirements

4.1 Introduction

The contractor must fulfil all of the qualification requirements listed below in order to qualify for participation in the tender.

The contractor is responsible to submit all of the below requested documentation as documentation of the fulfilment of the set requirements. Lacking and/or deviating documentation may entail rejection. Please note that these requirements also apply to subcontractors.

The tender documentation and an invitation for further participation in the tender will only be sent to qualified contractors.

4.2 Reliance on the capacity of other entities

The contractor can choose to rely on the capacity of other entities in order to fulfil the requirements to the contractor's economic and financial capacity and to technical and professional qualifications. Other entities include parent companies, collaborating partners, subcontractors etc.

If the contractor relies on the capacity of other entities to fulfil the qualification requirements to economic and financial capacity and/or for technical and professional qualifications, a signed declaration of commitment shall be enclosed, see Annex 2 – Declaration of commitment.
Please

4.3 Mandatory requirements

REQUIREMENT	DOCUMENTATION REQUIREMENT
QR1 The contractor shall ensure that it properly fulfils its obligations regarding the payment of tax and VAT	<p>Tax certificate which is not older than 6 (six) months calculated from the application deadline. Tax certificate means:</p> <p><u>For Norwegian contractors:</u></p> <ul style="list-style-type: none">• Certificate issued by a tax collector or the Norwegian Tax Administration regarding:<ul style="list-style-type: none">○ Value added tax○ Tax○ Payroll tax <p><u>For foreign contractors:</u></p> <ul style="list-style-type: none">• Foreign contractors must submit corresponding certificates from their countries, documenting proper fulfilment of their obligations regarding the payment of taxes and duties.• If the authorities in the relevant country do not issue such certificates, the contractor must submit a declaration which confirms that all taxes and duties are paid. The declaration must be approved and signed by the contractor's CFO/financial manager.

4.4 Requirements to the contractor's registration, authorisation etc.

REQUIREMENT	DOCUMENTATION REQUIREMENT
QR2 The contractor shall be registered in the Central Coordinating Register of Legal Entities or the Chamber of Commerce in the state where the contractor is established	Norwegian contractors: <ul style="list-style-type: none">- Certificate of Registration Foreign contractors: <ul style="list-style-type: none">- Confirmation that the contractor is registered in the Central Coordinating Register of Legal Entities or a Chamber of Commerce in the state where the contractor is established.

4.5 Regarding requirements for the contractors' economic and financial capacity

REQUIREMENT	DOCUMENTATION REQUIREMENT
QR3 The contractor shall have sufficient economic and financial capacity to complete the delivery, including satisfactory operating margin, liquidity ratio and equity share.	The contractor's financial statements (including notes with director's report and auditor's statement) from the past 2 years. If the financial statements for the previous year are not completed upon expiry of this tender, the preliminary financial statements for the previous year shall also be enclosed.

If a contractor relies on the capacity of other businesses in order to fulfil this requirement, the Contracting Authority can require that they shall be jointly and severally liable for the execution of the contract.

If the contractor has justifiable reason not to submit the documentation requested by the Contracting Authority, the contractor can document its economic and financial capacity by submitting any other document which the Contracting Authority deems suitable.

4.5.1 Social and Ethical requirements

REQUIREMENT	DOCUMENTATION REQUIREMENT
QR4 The contractor shall take sufficient social and ethical responsibility	The contractor shall by a self-declaration answer the requirements as they appear in Annex 7 Self-declaration of ethical commitments.

4.6 Requirements to the contractors' technical and professional qualifications

REQUIREMENT	DOCUMENTATION REQUIREMENT
<p>QR5 The contractor shall have good experience from relevant deliveries</p>	<p>Overview of the contractor's most important deliveries or performed services during the past 5 years <i>for maintenance of aircraft (preferably helicopters), or other deliveries where customisations, flexibility, modularity and manoeuvrability, have been important features."</i></p> <p>The overview must include a specification of:</p> <ul style="list-style-type: none"> • The value of the assignment • Time • Recipient (name, telephone and e-mail) • Brief description of the delivery <p>It is the contractor's responsibility to document relevance through the description.</p> <p>The description shall be enclosed in Word format named "Annex 1A-References - template".</p> <p>Note: The NDMA may contact the referenced contractual counterparty for verification of submitted information.</p>
<p>QR6 The contractor shall have sufficient capability and capacity to execute the agreement.</p>	<p><u>Contractors own company:</u> A short description of the organisation, including:</p> <ul style="list-style-type: none"> • A description of the company's business idea and core competence and capacity (full time equivalents) related to the outline in 1.4 <i>Scope of procurement</i>. • how it is organised and their ownership, in addition to a description of current activities. <p><u>Collaborating partners /subcontractors:</u> If any collaborating partners / subcontractors are offered as part of the pre-qualification, the contractor shall submit a description of the following:</p> <ul style="list-style-type: none"> • Name, address, scope of responsibility and parts in the relationship, the formality of the relationship, and whether the contractor has the intention of including the subcontractor as an active party in this tendering process. • The way in which the commercial affiliation with collaborating partners is secured, or will be secured, i.e. contract or statement of commitment <p>If the contractor chooses to change subcontractors, the contractor shall notify the Contracting Authority immediately. The Contracting Authority reserves the right to deny approval of any subcontract if there are factual and objective grounds for such refusal.</p>

	The description shall be enclosed in Word or Excel format named “Capacity facilities” .
QR7 The contractor shall comply with “Regulation for approved parts, part sources and maintenance providers for Norwegian military aircraft” (Annex 6) for the Scope of Procurement, as described in Clause 1.4.	The contractor shall provide a copy of the relevant certificates/license/approvals as required in Annex 6, for itself and/or its Subcontractors.

<p>QR8</p> <p>The contractor shall have an efficient quality management system.</p> <p>The contractor must have an AS9100:2016 or ISO 9001: 2015 approval. The contractor must comply with the requirements in AQAP 2110 Edition D Version 1. «NATO Quality Assurance Requirements for Design, Development and Production» .</p>	<p>The Contractor shall deliver a certificate showing compliance with AS9100:2016 or ISO 9001:2015.</p> <p>The contractor shall declare willingness to accept AQAP 2110 Edition D Version 1. «NATO Quality Assurance Requirements for Design, Development and Production» as a contractual requirement.</p>
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<p>QR9</p> <p>The contractor shall have an efficient and documented environmental management system including routines and structure depicting how the contractor complies with relevant environmental requirements regarding the products or services that are delivered under this procurement.</p> <p>The system must be connected to executive unit(s), and shall as a minimum contain the following:</p> <ol style="list-style-type: none"> 1) An environmental policy 2) An overview of the most severe environmental impacts caused by the company 3) Proof that the company demands relevant environmental requirements from their subcontractors 4) a description of the environmental management and responsibilities within the company 5) description of the company's contingency plan in relation to the risk of negative environmental impact 6) a description of the resources that are necessary to establish, implement, maintain and continuously improve the environmental management system. 	<p>Description of environmental management measures that are implemented in the business, which assures that the system is in compliance with the listed requirements.</p> <p>If the contractor is certified pursuant to ISO 14001, Miljøfyrtårn, EMAS or equivalent standards, it is sufficient to submit a copy of a valid certificate.</p> <p>If the contractor does not have a certification as requested, a description shall be submitted in Word format and named "Environmental Management System."</p>
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4.7 Selection Criteria

The contracting authority will limit the number of otherwise qualified candidates to a minimum of 3 (three) candidates, and a maximum of 5 (five) candidates, who will be invited to tender, provided that a sufficient number of candidates fulfil the qualification requirements.

Candidates invited to tender will be selected based on the following criteria, where S1 will be emphasized significantly over S2:

Nr.	Selection criteria	Documentation requirements
S1	Most relevant experience from previous deliveries for maintenance of aircraft (preferably helicopters), or other deliveries where customisations, flexibility, modularity and manoeuvrability, have been important features."	Documentation submitted in relation to QR5
S2	Evaluation of the contractor's capability and capacity to execute the agreement.	Documentation submitted in relation to QR6.

5. Assessment qualification

5.1 Implementation of the qualification phase

The Contracting Authority will consider whether the qualification requirements in clause 4 are fulfilled on the basis of the documentation delivered by the contractors together with the request for participation in the tender.

Contractors that do not fulfil one or more qualification requirements will be excluded from the tender.

6. Preparation of request for participation in the tender

6.1 Structure of the request

Requests to participate shall be electronically submitted through Merccell before the deadline set out in section 2.2.4.

Files shall be submitted in Microsoft Office, ODF or PDF format. Files shall be named so that the file name refers to the file's content and the structure of the answers. Candidate shall create one file per requirement, see table below.

The request to participate shall contain the following documents structured as follows:

Section number	Document	Annex
1	Completed request letter	Annex 1
2	Documentation of fulfilment of all 9 (nine) qualification requirements (QR1, QR2, QR3, QR4, QR5, QR6, QR7, QR8, QR9) References – template (QR5)	See clause 4 Annex 1A
3	A Declaration of commitment if the contractor is assisted by other entities in order to fulfil qualification requirements to economic and financial capacity and/or technical and professional qualifications	Annex 2
4	Signed version of Annex 4 - Self-declaration regarding Russian Involvement in public procurements	Annex 4
5	Any censored request	See clause 3.3

7. Closing of the qualification phase

7.1 Notice of exclusion and rejection

The Contracting Authority will inform all contractors in writing if their request for participation in the tender is excluded as a consequence of under-fulfilment of the qualification requirements or is rejected for being a surplus qualified contractor.

The notice will include a justification for why the contractor is not considered as qualified or did not reach the qualification phase.

If the Contracting Authority finds that exclusion or rejection does not correspond to the qualification requirements or the selection criteria, the Contracting Authority can reverse its decision and let the contractor participate in the tender.

7.2 Deadline for request for interim injunction

Request for an interim injunction against the Contracting Authority's decision to exclude or reject a request for participation in the tender must be put forward to the District Court within 15 days calculated from the day after the notice of exclusion or rejection was submitted.